



Redevelopment @ WRHN

Year End Report | July 2025 – June 2026



Message from WRHN's President and CEO, Ron Gagnon

When the need for new and reimagined facilities became a priority back in 2020, both legacy Grand River Hospital and St. Mary's General Hospital knew the best way forward for the communities we serve was to work together. Over the last six years, with guidance and support from the provincial government, tremendous progress has been made to advance the redevelopment of our hospital sites including selecting a new hospital site in 2024, the merging of both legacy organizations in 2025, and our work to phase the new hospital project, which was detailed in our 2025 Stage 1.3 Functional Program submission to the Ministry of Health.

Over the past year, we've made the important shift from early planning into more coordinated design work, stronger partnerships, and preparing for organizational readiness. While we're still awaiting formal provincial approval, we've continued to make meaningful progress—advancing key planning milestones, aligning stakeholders, and strengthening the case for investment.

Our focus remains clear: moving this redevelopment program through to approval and into implementation, so our facilities can continue to support outstanding, seamless, and future-ready care.

WRHN continues the proud, long history of partnership with Cambridge Memorial Hospital. This includes planning a coordinated and achievable Regional Health Infrastructure Capital Plan to ensure all of Waterloo Region's hospital facilities can meet the forecasted increased demand on both hospitals by local residents and those outside of the region. A coordinated, region-wide hospital redevelopment strategy is supported by the Province of Ontario and has been confirmed with the Region of Waterloo and the seven Municipalities to enable necessary health care access for a growing population and prosperous economy.

The accomplishments captured in this year-end report were made possible by the collective contributions of WRHN team members, the patients and families we care for, and community members we serve. With this strong foundation of collaboration, WRHN is poised to continue advancing work on all site projects with the same level of momentum and enthusiasm we've delivered in the last year, which is captured inside this year-end report.



A stylized, handwritten signature in black ink, appearing to read 'R. Gagnon'.

Ron Gagnon

President and CEO,
Waterloo Regional Health Network (WRHN)

Message from WRHN's outgoing Vice President, Redevelopment, Cliff Harvey

The Redevelopment Team at the Waterloo Regional Health Network is responsible for planning and delivering all WRHN capital infrastructure projects over \$5 million across all sites. The Multi-Year Facilities Redevelopment Master Plan guides our work and outlines our mandate to:



- **Build @ The University**
- **Expand @ Chicopee**
- **Redevelop @ Midtown**
- **Maintain @ Queen's Boulevard (until approximately 2035)**

When I joined WRHN's legacy hospitals – St. Mary's General Hospital and Grand River Hospital – in Fall 2023, planning for Waterloo Region's new hospital was already underway amid a changing redevelopment landscape in Ontario. Today's hospitals are larger and more complex due to evolving standards and best practices, while rising construction costs and skilled trade shortages have required us to rethink how we plan and build the new hospital and redevelop our existing sites.

We will build the hospital in three phases. Phasing these buildings will allow WRHN to not only build smaller buildings faster, it will allow us to open these services quickly as well, relieving pressure on our existing sites and ensuring Waterloo Region gets the healthcare infrastructure it deserves as quickly as possible.

Building a new hospital and redeveloping and expanding existing sites requires a focused team to undertake this work. I am proud of the Redevelopment Team we have built with experts from different areas, and includes the following teams:

- ➔ **Communications and Engagement** – This team leads government advocacy for the project at the provincial and municipal levels, engages community members and local partners, and maintains a strong liaison with the hospital foundation. The team also leads patient and family partner engagement through the Redevelopment Patient and Family Advisory Council.
- ➔ **Planning and Design** – This team works with architectural and engineering partners to ensure the new hospital reflects the project's goals.
- ➔ **Transaction and Construction** – This team is focused on site development and ensuring the site will be "construction ready" for the contractors to start their work and connect to the municipal / regional services in a timely manner.
- ➔ **Service Planning and Operations Readiness** – This team prepares the organization to operate in new environments, from the new hospital to redeveloped existing sites. During early planning, it serves as the primary liaison with clinical and corporate hospital users.
- ➔ **Furniture, Fixtures & Equipment (FF&E)** – The team that plans, sources, purchases, and tracks all WRHN's FFE; not just for the new hospital, but for all sites.
- ➔ **Infrastructure Planning** – The team responsible for planning redevelopment at our existing sites – WRHN @ Midtown and WRHN @ Chicopee – as well as managing legacy construction and renewal projects at all sites.

Over the past year, the team advanced planning and design for Waterloo Region's new hospital, progressing to Stage 2.1 of the Ministry of Health's Capital Redevelopment Process following submission of the 1.3 Functional Program in June 2025. In December, [HDR](#) and [KPMB Architects](#) were procured as lead consultants for Stage 2.1.

With further direction from the Ministry of Health on phasing and new building size limits, the team reoriented the site plan and began refining a revised phasing approach that maintains critical clinical and operational adjacencies. This work has involved broad stakeholder engagement and close collaboration with consultants and provincial partners to incorporate feedback and finalize the phasing plan and scope as Stage 2.1 nears completion.

As the Redevelopment Team prepares to welcome new leadership this Fall, I am proud of the work WRHN, and the Redevelopment Team, has accomplished over the last year. Whether you have been following this work since it began in 2021, or are reading about it for the first time here, thank you for joining us on this once-in-a-generation project to deliver modern facilities that will reimagine care for the communities we serve.

It has been an honour to end my career on a project that is truly leading the way for hospital redevelopment across the province.



Cliff Harvey
Vice President,
Redevelopment

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Waterloo Region's New Hospital

The journey so far...



2020

Project launch:
SMGH & GRH initiated a partnership for the joint hospital redevelopment project.



2021

Planning begins:
First submission to the Ministry of Health (Stage 1.1)



2022

Received **\$5 million Capital Planning Grant from the Provincial Government.**
Submitted our vision and more detailed plans to the Ministry of Health (Stage 1.2)



2024

Site announcement:
On July 22, 2024, The Honourable Doug Ford, Premier of Ontario announced that the new acute hospital would be built on the north campus of the University of Waterloo.



2025

The Provincial Government announced a **\$10 million Capital Planning Grant.**
The **Stage 1.3 Functional Program submission** was sent to the Ministry of Health for input, review, and approval.



2026

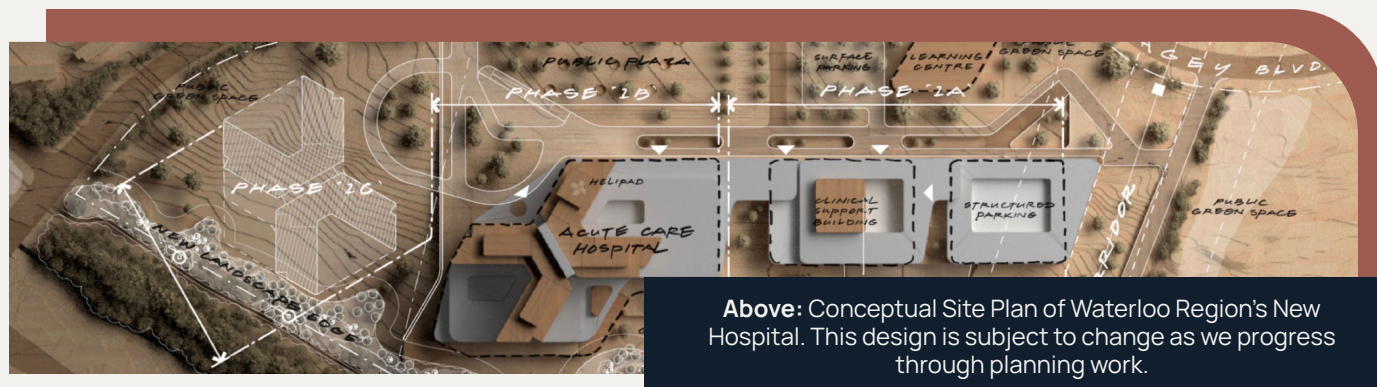
Continuing momentum:
Stage 2.1 design work for the new hospital kicks off.
User groups meet with architects to plan details of the new hospital including room layouts and site access

Project Progress

Advance @ The University project approval

Following the submission of the Stage 1.3 Functional Program on June 18, 2025, the WRHN Board of Directors took a major step forward by approving the budget needed to propel the new hospital project toward implementation. This momentum has helped push progress on a Stage 1.3 approval by allowing advanced planning and design information around the phasing of the new project and positioning the project to move quickly to a Stage 2.1 submission. The planning and design for the new hospital was further supported on July 17, when The Honourable Sylvia Jones, Deputy Premier and Minister of Health visited WRHN @ Midtown to confirm an additional \$10 million provincial planning grant, to ensure the work continued uninterrupted.

With endorsement from the Board of Directors to move forward with advance planning and design work to support Stage 1.3, during the summer and fall of 2025, the Redevelopment Team focused on the Request for Proposal (RFP) to procure Stage 2.1 Design Consultants. The procurement process resulted in the selection of [HDR](#) and [KPMB Architects](#) as the Stage 2.1 lead consultant team, supported by a multidisciplinary group of specialized sub-consultants.



In January, the Redevelopment Team, in partnership with HDR and KMPB, reoriented the site plan. The Team officially kicked off Stage 2.1 in a full-day session with close to 300 users – including WRHN team members and subject matter experts, patient and family partners, and community members – who have all been participating in Stage 2.1 work throughout the last several months.

Since February, these nearly 300 users have participated in a total of 167 user group meetings that cover all components of the new hospital from all clinical, administrative, and public spaces inside the buildings to exterior considerations like access points, site circulation, transportation, wayfinding, accessibility, and more. See the full list of user groups and integrated workshops below. Over three rounds of sessions, users guided the consultants by sharing feedback, asking and answering questions, and making decisions about how they want the hospital to look and feel. This work is scheduled to wrap up summer 2026 leading to a Stage 2.1 submission, quickly following approval of the Stage 1.3 Functional Program.

Inside the Project

Planning Waterloo Region's New Hospital

As you can imagine, there is a lot to consider when planning a new hospital! Since February 2026, nearly 300 users – including WRHN leaders, frontline team members, patients and family partners, and community members – have participated in hundreds (literally!) of meetings with the Redevelopment Team and our architectural consultants to make decisions about the many 'parts' of planning a new hospital.

These parts fit broadly into three themes:

- How care is organized, delivered, and accessed
- How people experience the hospital
- The overall physical site and infrastructure of the hospital

These interconnected 'parts' have an associated user group, listed on this page.



Care Delivery

How care is organized, delivered, and accessed

- Acute Care Inpatient Units
- Ambulatory Care
- Care Pathways and Patient Flow
- Childbirth Services
- Children's Services
- Critical Care
- Emergency Services
- Indigenous Health
- Laboratory
- Medical/Surgical Clinics
- Medical Imaging
- NICU
- Pharmacy
- Registration/HIM
- Renal Program Satellite
- Spiritual Care
- Surgical Services



People Experience

The experience of everyone who uses the hospital

- Accessibility
- Acoustics
- Administrative Services
- Education & Research
- Infection Prevention
- Interior Design
- Public Areas
- Retail & Food Services
- Security
- Volunteer Services
- Wayfinding
- Wellness & Safety
- Workplace Design



Campus & Infrastructure

The physical, digital, and operational systems that enable care

- Architecture
- Building Envelope
- Digital Services
- Elevators
- Heliport
- Interior Design
- Landscape Design
- Mechanical / Electrical Systems
- Parking
- Site Development
- Structural Systems
- Utilities
- Automation
- Biomedical Engineering
- Command Centre
- Construction Phasing & Commissioning
- Disaster Management
- Environmental Services
- Facilities Management
- Information Technology/Audio Visual (IT/AV) systems
- Medical Device Reprocessing
- Security Systems
- Supply Chain
- Sustainability & Resilience

Inside the Project



Above: A low-fidelity (cardboard) mock-up of a critical care room planned in the new hospital, shown in the Redevelopment Mock-Up Lab, April 2026.

New hospital room mock-ups: A glimpse inside the future of care

A highlight of Stage 2.1 work was the Redevelopment Mock-Up Lab in which the team, including the consultant team, built full-scale low-fidelity mock-ups of commonly used spaces planned for the new hospital.

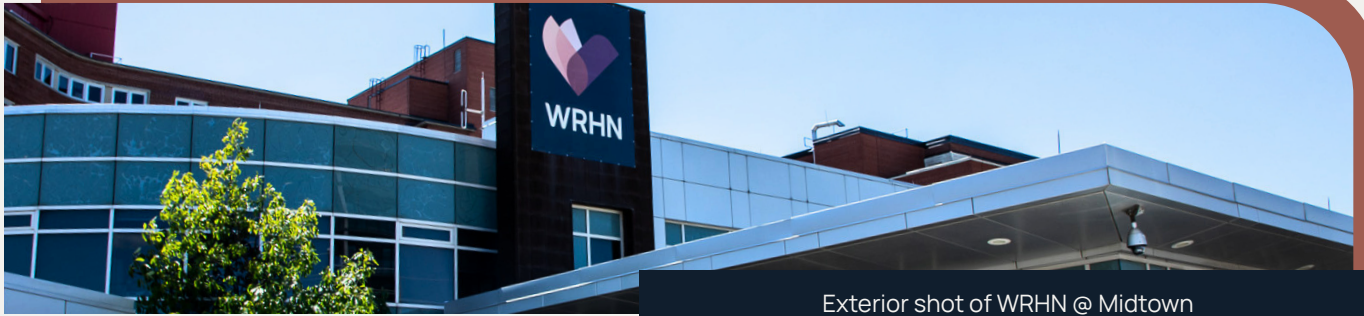
Over several weeks in the spring, more than 800 WRHN team members, patient and family partners and community members toured the spaces and offered feedback that has enhanced our planning of these spaces. Low-fidelity cardboard mock-ups are a powerful tool in helping team members understand what hospital rooms look and feel like – years before they will ever step foot in one. By physically laying out rooms at full scale, team members walked through scenarios, simulated workflows, and identified issues related to safety, accessibility, visibility, and efficiency that may not be evident in drawings and digital models.

These mock-ups built on the standardized room designs from past projects while allowing users to ensure the most current and advanced clinical practices are included in the standard design.

Mocked up rooms in the Redevelopment Mock-Up Lab included:

- Critical Care Bedroom
- Exam/Clinic Room
- Inpatient Bedroom
- Labour, Birthing, Recover and Postpartum Room
- Medication Room
- Neonatal ICU Room
- Prep/Recovery/ED Room

Want to step into our Mock-Up Lab? [Click here to view a guided tour](#)



Exterior shot of WRHN @ Midtown

Existing site transformation - @ Midtown and @ Chicopee

The Redevelopment Multi-Year Facilities Master Plan identifies the proposed expansion @ Chicopee as the next priority following @ The University. As requested by the Ministry of Health, WRHN is working towards a Stage 1.2 resubmission for both existing sites as what was submitted in 2022 was no longer possible, given the phasing requirements of @ The University site. At the same time, planning for the Bridging Program @ Midtown is progressing, with key decisions—such as scope, decanting, and construction phasing—informed by ongoing phasing work for @ The University project.

Stage 1.2 Part B work kicked off in April with consultants [WalterFedy](#) and [Parkin](#) and preliminary blocking and stacking work for the Chicopee site is underway. It is anticipated that Functional Programming for the existing sites will begin in 2027, also dependent on the new hospital project.

Priority Capital projects

While it is anticipated that Capital Projects over \$5 Million undertaken by the organization will be primarily identified through the Bridging Program in the future, there remain several legacy projects underway which the team are responsible for and have actively been working on over the past year, these include:

PET CT – The region’s first positron emission tomography scanner @ Midtown

- Submission of Stage 1.2/1.3 to Ministry Capital Branch
- Submission of Stage 2.2 to Ministry Capital Branch

Neurosurgery Program – Projects associated with Neuro Implementation @WRHN

- Submission of Pre-Capital Stage 1.1 to Ministry Capital Branch
- Ongoing communication and comment responses with Ministry Capital Branch

CathLab

- Approval of Stage 1.3 Functional Program Submission
- Submission of Stage 2.2 Package – including a Business Case to complete early works
- Submission of Stage 2.3 Package

Inside the Project

Redevelop @ Midtown: Building for the Region's first PET scanner

Patients across Waterloo-Wellington are one step closer to accessing advanced medical imaging without needing to leave the region.

As part of WRHN's redevelopment work at our existing sites, **a new Positron Emission Tomography (PET)/CT scanner is planned for WRHN @ Midtown** (formerly Grand River Hospital), bringing an important diagnostic service closer to home for people facing cancer, as well as some heart and neurological conditions. PET imaging plays a key role in helping care teams detect disease, understand how far it has progressed, and monitor how well treatment is working.

For years, many Waterloo Region patients have had to travel outside the region for PET scans because there has not been a hospital-operated PET/CT scanner available locally. The new service is expected to make care more convenient, reduce travel time, and improve access for patients and families across the region.

The PET/CT program will be created by renovating and modernizing existing Diagnostic Imaging space at WRHN's Midtown site. Current nuclear medicine areas will be upgraded, while nearby unfinished space will be transformed into a dedicated patient care area designed specifically for PET/CT services.

The new patient space has been planned with comfort and efficiency in mind. It will include four private injection rooms, a dedicated stretcher waiting area, specialized washroom facilities, and support spaces for staff and equipment. Together, these features will help create a smoother and more comfortable experience for patients during their visit.

The project is currently awaiting approval from the Ministry of Health before construction can begin. If approved as planned, work is expected to start in October 2026. The new PET/CT service is targeted to welcome its first patients in May 2027, with the project reaching completion by June 2027.

The project has been a long-standing priority for both Waterloo Regional Health Network (WRHN) and Ontario Health - Cancer Care Ontario. It also supports Ontario's goal of expanding access to PET imaging in regions that currently do not have local services.

Once operational, the new PET/CT scanner will help ensure more people in Waterloo-Wellington can receive timely, high-quality diagnostic imaging closer to home, supporting better access to care when it matters most. Just one example of how we're Redeveloping @ Midtown.



Partnerships and Community Impact

Community Engagement

It is essential that the communities we serve see themselves represented in the new hospital, which is why community engagement is a key foundation to planning WRHN's redevelopment work.

As we progress toward approvals, our focus remains on raising awareness and knowledge about the project across Waterloo Region communities. The Redevelopment Team is present at WRHN-organized and invited community events across the Region of Waterloo, including WRHN hosted community town halls, and other community events, such as the Multicultural Festival and Rural Senior Fairs.

Redevelopment has also supported speaking engagements for the WRHN Foundation, as well as for private companies and local interest groups, building relationships with the Lakeshore South Neighbourhood Association, which is closest to the new hospital site, and Engage Rural (the four Townships).



Inside the Project

Planning Waterloo Region's new hospital requires the voices and experiences of the communities we serve – the patients, family members, and caregivers who use our services – which is why WRHN's Redevelopment Team has a dedicated Patient and Family Advisory Committee (PFAC) to support our work.

Working in partnership with WRHN's Patient and Family Partner Council (PFPC), the Redevelopment PFAC includes a membership of 9 advisors, all of whom previously served as advisors at legacy GRH and SMGH hospitals.

This June, the Redevelopment PFAC completed its first year, marking an important milestone in ensuring patient, family, and care partner voices remain central to redevelopment planning.

Since September, the committee has met monthly to stay informed and provide advice on work shaping the patient and family experience at the new Waterloo hospital and across WRHN's other sites.



In February, Redevelopment PFAC members began participating in Stage 2.1 Block Schematics user groups and integrated design workshops along with almost 300 other users of the new hospital, contributing their lived experience to planning and decision-making on a number of streams for the new hospital including accessibility, wayfinding, signage and art, site circulation and even information technology systems.

In April, PFAC members also had the opportunity to tour and provide feedback on full-scale room mock-ups, helping influence the design of future patient care spaces to improve accessibility, comfort, and the overall care experience.

As redevelopment planning continues, PFAC looks forward to expanding its involvement in user groups, reviewing additional design concepts, and strengthening engagement with equity-deserving communities. The committee will continue to champion patient-centred design and provide valuable insights throughout each stage of the redevelopment journey. PFAC will also provide input into the redevelopment work being planned for the existing sites, Chicopee and Midtown.

The committee's successful first year demonstrates the importance of meaningful patient and family partnership in creating health care spaces that are welcoming, inclusive, and designed to meet the needs of the communities WRHN serves—today and for generations to come.

Indigenous Engagement

In alignment with WRHN's commitment to continue to foster meaningful relationships with Indigenous communities (the term Indigenous refers to First Nations, Inuit, Metis and non-status Peoples in Canada), the team worked with a regional Indigenous Advisory Circle (IAC), the WRHN Indigenous Partnership Circle (IPC), Six Nations of the Grand River, Mississaugas of the Credit First Nation, Haudenosaunee Confederacy Chiefs Council and the Office of Indigenous Relations, University of Waterloo to seek input on facility design and the Environmental Enhancements Project.

In addition, an engagement framework has been developed with input from Two Row Architect (an Indigenous owned architectural firm) and the Chair of the IAC to guide this work throughout the life cycle of redevelopment projects.



(left to right): Melanie, Audrey, and Kennedy - members of WRHN's Indigenous Health Team- participate in a hands-on user group to plan the Indigenous Health Space at the new hospital.

Inside the Project

A key theme of WRHN's Redevelopment Design Vision is creating a hospital that is culturally inclusive and environmentally respectful.

One of the most exciting parts of our planning to date is an Environmental Enhancements Project (EEP) which provides a Biodiversity Net Gain (BNG) approach to the new hospital site. This project is one component of the Early Works Projects to get @ The University site "construction ready".

Born from 'walking the land' with Host First Nations, the planning work for this project began in July 2025, along with Redevelopment Team's consultant team of Stantec and Two Row Architect, with engagements with Host First Nations, the City of Waterloo, Grand River Conservation Authority (GRCA), the WRHN/Cambridge Memorial Hospital Indigenous Advisory Circle, and the Office of Indigenous Relations, University of Waterloo.

The Environmental Enhancements Project will cover approximately 8.76 acres (3.457 ha) adjacent to the Laurel Creek Trail, extending from the Bearinger Rd./Westmount Rd. intersection southeast to the hydro corridor north of Wes Graham Way. The project area includes the proposed naturalized meadow on the future hospital site and extends approximately two metres beyond the west edge of the existing trail.

This work is part of the overall landscape design for the new hospital and has been advanced to ensure wildlife habitats, including those for bats, birds and pollinators, are left in a measurably better state than before development. The four key objectives of the Environmental Enhancements Project are:

- Protect the existing woodlot, wetland and trail system from construction-related disturbance.
- Incorporate trail nodes that reflect the culture, history and rights of Host First Nations, while highlighting local ecology and the nearby provincially significant wetland.
- Embed placekeeping principles through designs that reflect First Nations culture and relationships with the land.
- Restore an amount of land equivalent to what is disturbed by hospital construction to an improved ecological state.

When complete, the Laurel Creek Trail adjacent to the new hospital lands will provide a space for connection, ceremony, storytelling and gathering for all Nations. The Environmental Enhancements Project will begin as part of early works to prepare the site for construction.



Looking Ahead: Priorities for the next year

Building on the momentum of the 2025/2026 achievements, the Redevelopment Team is looking towards 2026/2027 as a year to deliver the following key priorities:

Advance @ The University project approval

- **Wrap-up Stage 2.1 and get ready for next phase:** Complete and submit Stage 2.1, while planning the next stage to keep momentum moving forward.
- **Move approvals forward and stay aligned:** Continue working with regional, municipal and provincial partners to secure approvals and refine the project plan.
- **Coordinate key services and access:** Keep progressing on transportation, utilities, and site access planning, including managing construction impacts.
- **Stay ready and build sustainably:** Prepare for procurement, strengthen sustainability efforts, and carry out environmental and site care activities.



Get construction ready

- **Off-site infrastructure:** Finalize scope after Stage 2.1 and move forward with contracts, while confirming water needs with municipal partners.
- **Site and service planning:** Work with partners to define tasks and create a coordinated project schedule.
- **Phasing and construction planning:** Develop construction schedule with experts and assess local workforce availability.
- **Enabling works planning:** Define early construction work for kickoff in 2027, including the Environmental Enhancements Project.

Progress planning at all sites

- **Advance Midtown and Chicopee projects:** Both the Chicopee and Midtown sites are preparing early-stage planning submissions with the goal of submitting the Stage 1.2 Proposal to the Ministry next year, further refining the project requirements and positioning each site for subsequent planning and approval stages. Much of this work is dependent on progress to the @ The University project.
- **Continue legacy projects:** Ongoing efforts are focused on securing approvals for critical future investments, including the bi-plane IR replacement, MDRD sterilizer capacity expansion, and upgrades to Neuro ORs, all of which are essential to enhance program capability and meet growing demand.
- **Support operational readiness:** Continue to support current state clinical and organizational work and building the infrastructure required to support decision-making across all redevelopment projects (e.g. evidence-based design research, site visits, framework development, education opportunities, etc).

Inside the Project



Above: The site for Waterloo Region's New Hospital in Summer 2026. Work to prepare the site for construction is planned to begin in 2027.

Offsite Infrastructure Working Group

Getting the site construction-ready takes time, and an Off-site Infrastructure Integrated Working Group was established, bringing together utility partners and key Authorities Having Jurisdiction (AHJs) such as the City and Region of Waterloo, Grand River Conservation Authority, Enbridge, and Enova Energy to coordinate infrastructure planning efforts.

Studies required and completed focused on three key themes: environmental assessment, including a separate study to identify species at risk, archaeological report, to identify any artifacts, and the soil layers before changes to the land are made; and geotechnical & hydrological reports, which detail the site's soil, rock, and water conditions. This work also evaluates ground stability, foundation support, and water movement to guide construction work.



What you want to know: Redevelopment FAQs

Q: When will the new hospital open?

A: Hospital redevelopment projects in Ontario have multiple stages of planning and required Provincial Government approvals and can take, on average, 10 years or longer to complete. Typically, 5 years of planning, followed by 5 years of building.

We have progressed through early planning and require Ministry of Health approval on our Functional Program - submitted for review and approval in June 2025 - to formally proceed with detailed design and procurement planning before construction begins. Pending Ministry approval, we are hopeful to break ground on the site for the new hospital in 2027, with construction on the building beginning in 2029. We plan to open the new hospital in two phases – 1A in 2032 and 1B in 2035.

We will continue to provide high-quality care across our hospital sites as we put plans in place to modernize and expand hospital infrastructure for our growing community.

Q: How much will it cost to build the new hospital?

A: The Ministry of Health will cover 90% of the cost to build the new hospital. The other 10% is paid for by the community. In addition, the hospital is required to pay 100% of equipment. The community / hospital costs are identified through a Local Share Plan (LSP). The LSP identifies the investments and contributions made via our WRHN Foundation, hospital revenue, such as parking, retail food services, etc. and a municipal or regional investment on behalf of all residents. At this point, an estimated cost for the overall project has not been determined. Estimated costing will be established later in the capital planning process as we determine the size and scope of the new hospital, as well as upgrade work required to modernize the existing WRHN facilities.

Q: How will the public be involved in planning?

A: Input from the communities we serve is critically important as we plan new hospital infrastructure. In determining the site for the new acute care hospital, we engaged over 12,000 members of our community to determine the site criteria. Early planning and design work has also included patient and family partners and community members from equity-deserving populations.

We will provide many opportunities for the community to be involved in the planning process and provide input. You can subscribe to receive email updates on the project here

<https://www.wrhn.ca/waterloo-regions-new-hospital>

Q: Why do we need to build the new hospital in phases?

A: The way hospitals are built today has changed – we are building bigger and more complex buildings among higher costs and a shortage in the construction industry. In order to keep hospital redevelopment projects moving forward, the Ministry of Health has asked hospitals to build new projects in phases under 900,000 square feet per building. This phased approach allows the province to build faster and get communities the services they need today.

Q: What will happen to WRHN @ Queen's Boulevard (formerly St. Mary's General Hospital)?

A: WRHN provides excellent patient care, but we've significantly outgrown our aging and outdated buildings. WRHN @ Queen's Blvd. is almost 100 years old. Due to its current infrastructure, it is difficult for @ Queen's Blvd. to meet current growing capacity demands making the site unable to meet future needs. Service will continue uninterrupted @ Queen's Blvd. while the new hospital is built. Decisions regarding the future of the @ Queen's Blvd. building will be determined through engagement with the hospital, health system partners, our communities, the St. Joseph's Health System and the government.

Q: How will the Region's water capacity issues impact the new hospital development?

A: It is well known that Waterloo Region is facing a water capacity and supply issue that has halted several short and medium-term infrastructure projects across the Region. WRHN will continue to work with regional and municipal partners regarding offsite infrastructure – including water supply.



➔ A foundation for what's next

After St. Mary's General Hospital and Grand River Hospital merged in April 2025, the two former hospital foundations came together as well, forming WRHN Foundation, the unified philanthropic arm of the Waterloo Regional Health Network.

When it comes to building hospitals, the Provincial Government funding covers 90% of eligible costs, but it does not cover everything. Community support helps bridge that gap. The hospital and community are responsible for 100% of the cost for equipment, like CT scanners, beds, IV pumps, and other life-saving health care machinery and tools. Donor generosity supports key needs such as medical equipment, research, specialized programs, facility upgrades, education for health care workers, and community health initiatives.

Every act of generosity makes a difference. It helps WRHN build for tomorrow and brings care closer to home for Waterloo Region and beyond.

Find out more about WRHN Foundation at wrhnf.ca



WRHN
FOUNDATION

Waterloo Regional
Health Network



wrhn.ca/waterloo-regions-new-hospital

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